

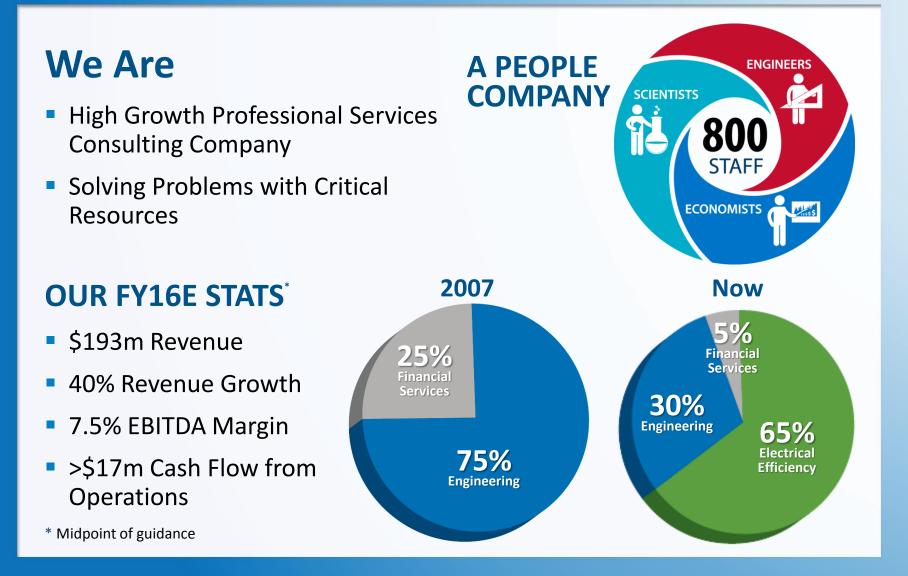
# INVESTOR PRESENTATION

#### **NASDAQ Ticker: WLDN**

## November 2016

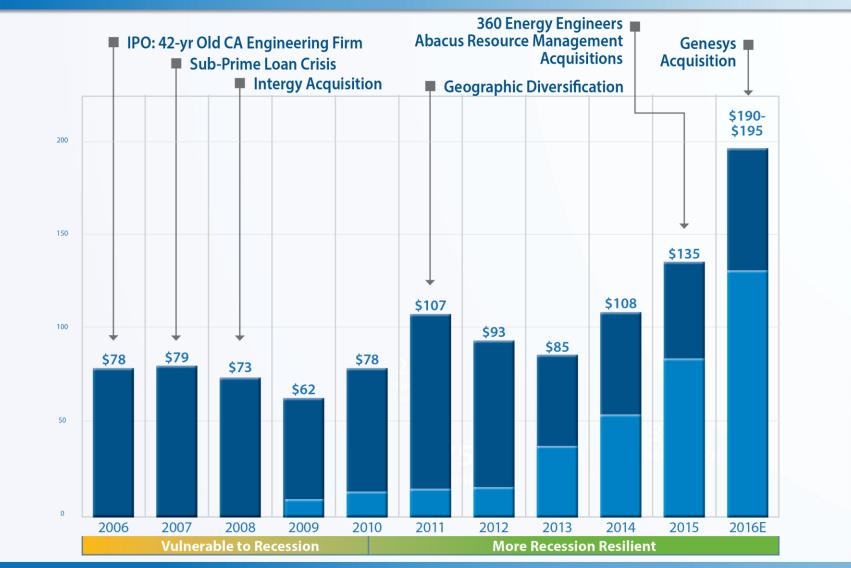
**Safe Harbor Statement** – Statements in this presentation that are not purely historical, are forward-looking statements that involve risks and uncertainties within the meaning of the Private Securities Litigation Reform Act of 1995. Willdan's actual results could differ materially from those in any such forward-looking statements. Willdan's business could be affected by a number of other factors, including the risk factors listed from time to time in Willdan's SEC reports including, but not limited to, the Annual Report on Form 10-K. Willdan disclaims any obligation, and does not undertake, to update or revise any forward looking statements.

### WILLDAN OVERVIEW

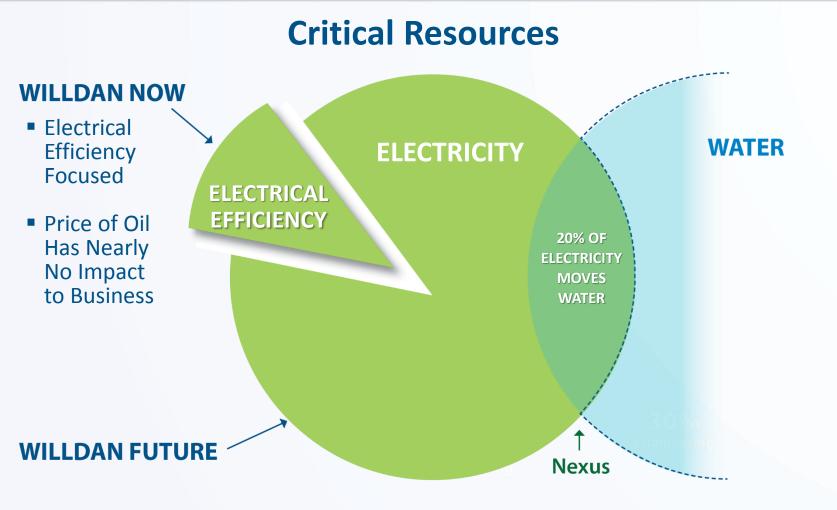


### HISTORY

Revenue (\$m)

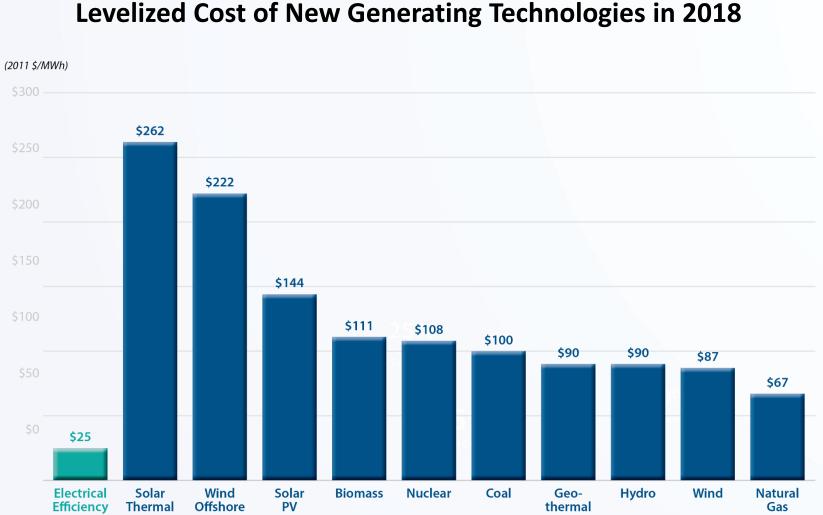


#### WHY ELECTRICAL EFFICIENCY?



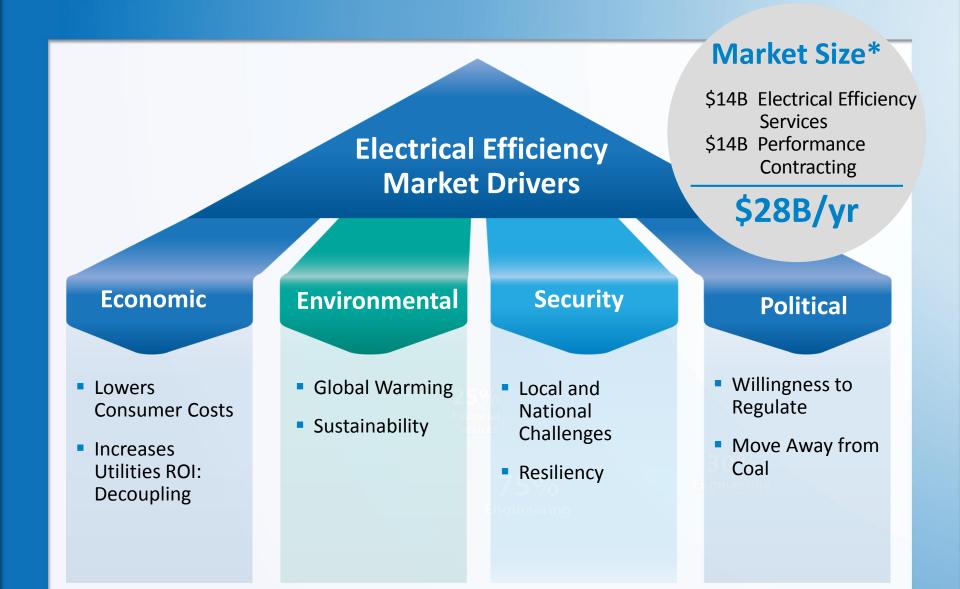
#### **Market Has Deep-Rooted Growth Drivers**

#### ELECTRICAL EFFICIENCY – MOST COST-EFFECTIVE SOURCE<sup>1</sup>

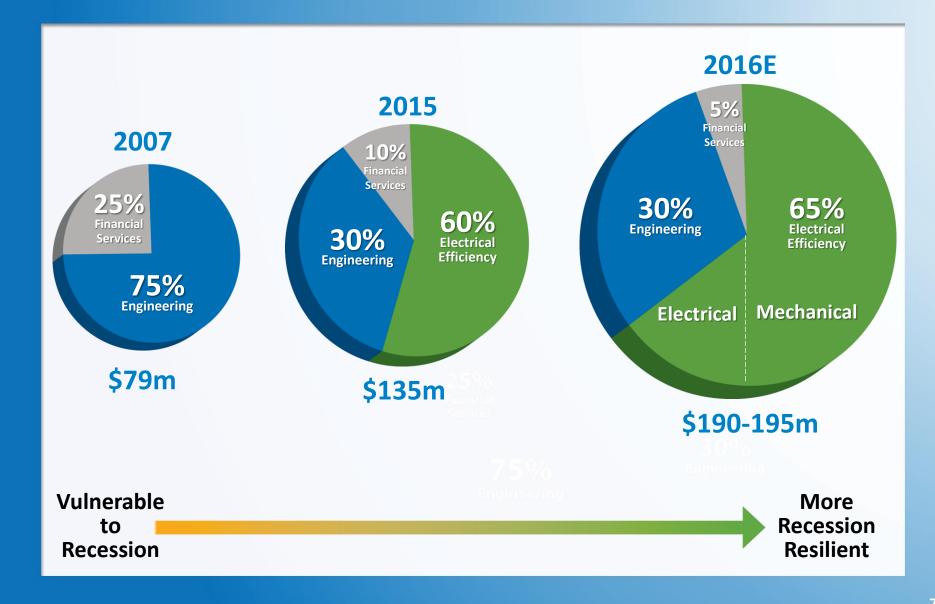


(1) Source: U.S. Energy Information Administration, Annual Energy Outlook 2013

### **DEEP-ROOTED GROWTH DRIVERS**



### **MORE RECESSION RESILIENT**



### **DIVERSIFIED CUSTOMER BASE**

Client Category	% Willdan 2015		Example Customers
	Now	Future	
Utilities	50%	Decrease %	ConEdison, inc. Southern caufornia Southern caufornia EDDISON* A CORPORT Energy utility"
State & Local Government	35%	Grow %	State of California State of New York
Industrial	7%	Grow %	Small Business
Commercial	6%	Grow %	🝈 JLL 🔬 Marriott
Federal Government	<2%	Grow %	30%
Residential	0%	None	
International	0%	Consider	

### **ROOM FOR GROWTH – FRAGMENTED MARKET**

Competitors				
Category	Name	Ticker	Revenue (\$m)	
Management Consultants	– Navigant – ICF – Ameresco	NCI ICFI AMRC	\$834 \$1,132 \$631	
Accounting	<ul> <li>– Cap Gemini</li> <li>– Accenture</li> <li>– PricewaterCoopers</li> </ul>	CGEMY ACN 	\$13,480 \$31,170 	
Equipment Manufacturing	<ul> <li>Honeywell International</li> <li>Siemens AG</li> <li>Johnson Control 25%</li> </ul>	HON SIEMENS.NS JCI	\$38,580 \$81,040 \$37,179	
Engineering Firms	<ul> <li>AECOM</li> <li>Black &amp; Veatch</li> <li>CH2M Hill</li> </ul>	ACM 30 Engine	\$17,990 \$3,600 \$5,400	
Private Equity- Backed Roll-up	<ul> <li>Goodcents</li> <li>Franklin Energy</li> <li>CLEAResult</li> </ul>		\$50 \$100 >\$150	

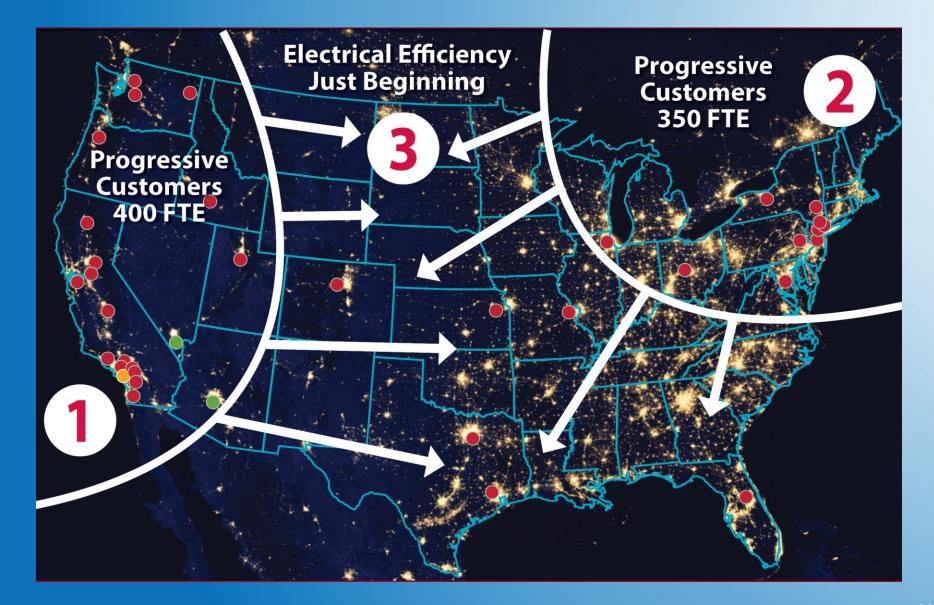
### **VESTED AND EXPERIENCED MANAGEMENT TEAM**

#### **Understands That Organic + Acquisitive = Value Creation**

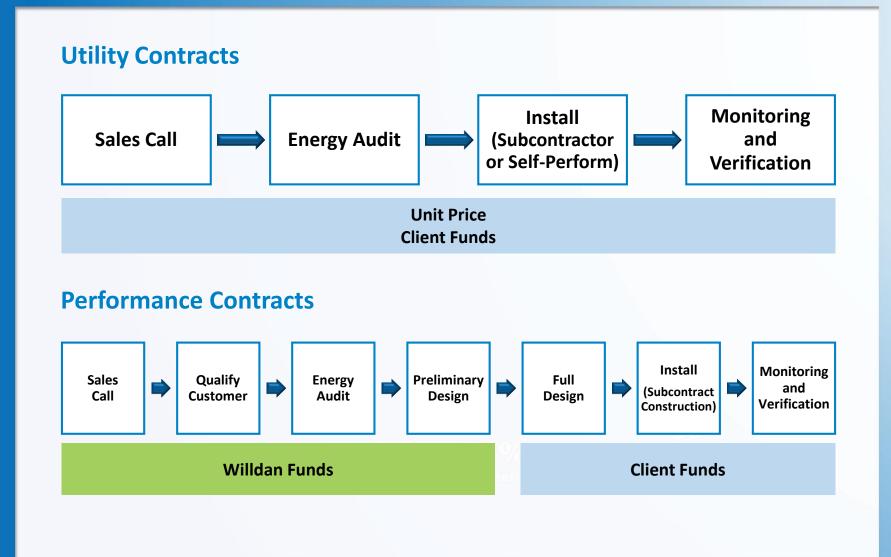
	Size Compan that Helped Bu		Years with Company
Tom Brisbin Chairman & CEO	\$1B	organic	8 years
<b>Mike Bieber</b> President	\$3B	70 acquisitions & organic	1 year
Stacy McLaughlin CFO	-	-	6 years
<b>Ed Saltzberg</b> SVP, Corporate Development	\$1B	organic	1 year
Marc Tipermas President, National Program	s <b>\$1B</b>	75% Engineering organic	8 years

Management and employees own  $\approx$  40% of shares

#### **GEOGRAPHIC COVERAGE**



### **EXAMPLE ELECTRICAL EFFICIENCY PROJECTS**



### **CROSS-SELLING SUCCESS**



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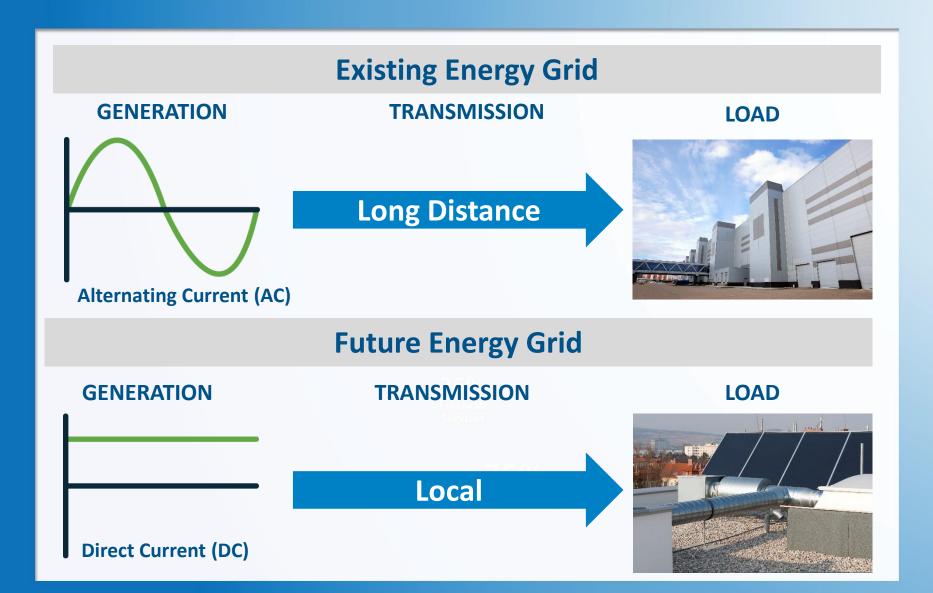
### **ELECTRICAL EFFICIENCY ENGINEERING ACQUISITION**



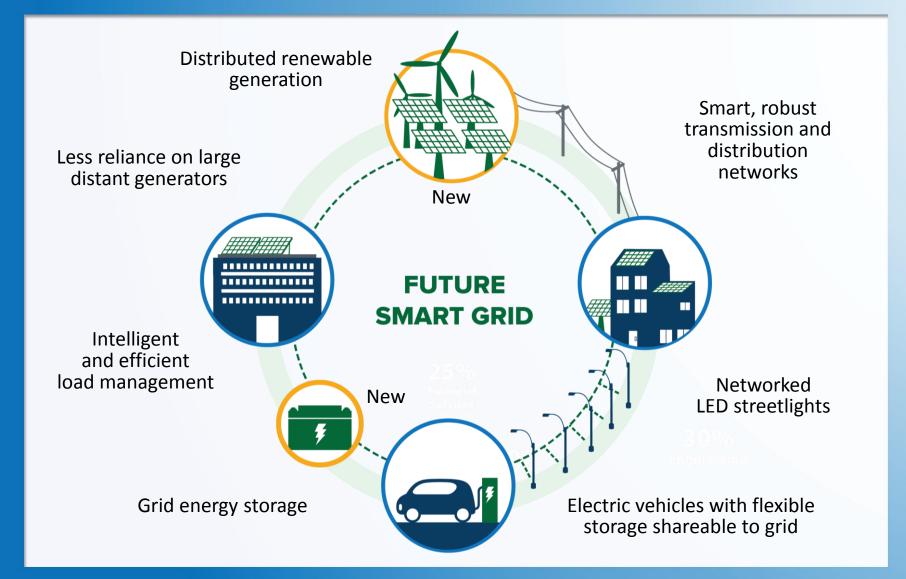
#### Genesys

- Adds power engineering services to the East Coast
- Expands capabilities with universities and hospitals
- Adds >\$40m
   revenue/ accretive
   to earnings in 2016

#### **EXISTING vs FUTURE ENERGY GRID**

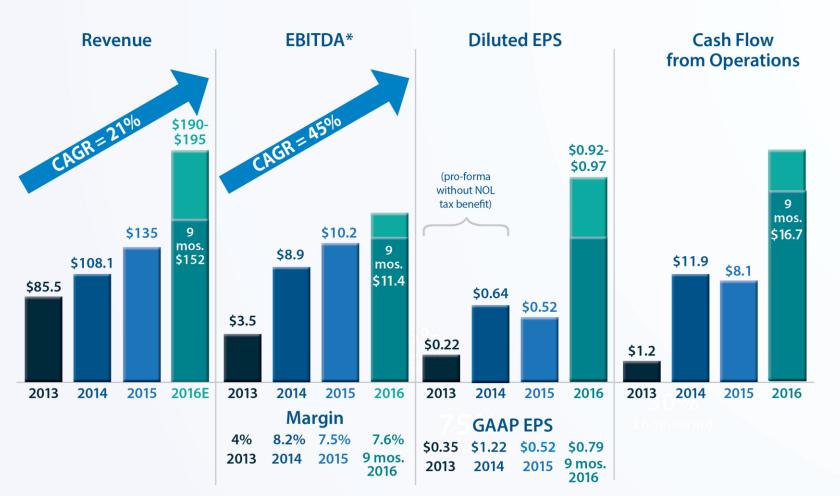


### **FUTURE SMART GRID**



#### THREE-YEAR FINANCIAL PERFORMANCE

#### \$ in millions



\*\* Earnings before interest, taxes, depreciation and amortization. EBITDA is not a measure calculated in accordance with generally accepted accounting principles (GAAP) and should not be considered a replacement for GAAP results. See appendix for a reconciliation to GAAP financial measures.

### **BALANCE SHEET/ACQUISITION STRATEGY**

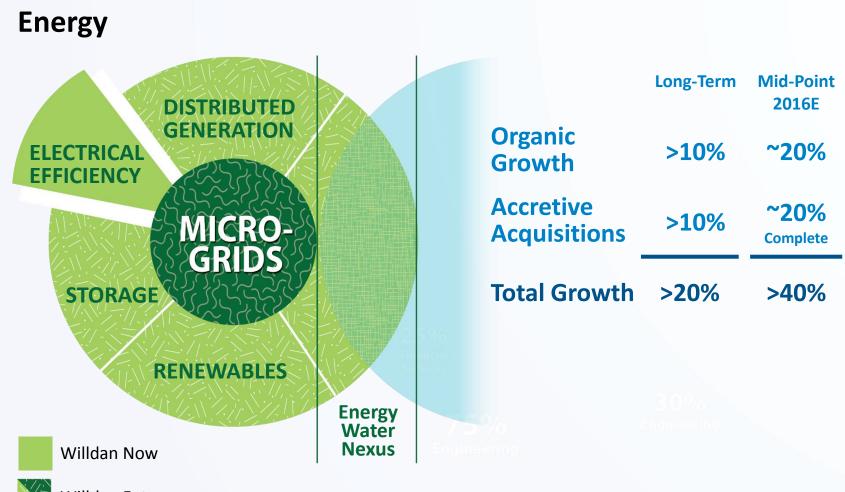
~\$18.6m Cash Current 0 Leverage **Supportable** Debt \$1.3m 0.1 X EBITDA Leverage ~2.5 X EBITDA 15 Notes and **Earnouts** \$7.1m \$10.5m Revolver **Available** Credit

At End of Q3 2016

- Target small accretive tuck-in acquisitions
  - Expand geographically
  - Expand service offerings

Acquisitions	Rev/yr	Acquired
360 Energy Engineers	\$15M	1/2015
Abacus	\$10M	1/2015
Genesys	\$30M	3/2016

### **GROWTH STRATEGY**





#### SUMMARY

- We are a high-growth electrical efficiency company
- We have a vested and experienced management team
- 2016 Outlook:

	Range	Growth%
Revenue	\$190-195m	41-44%
Diluted EPS	\$0.92-0.97m	74-83%