

March 27, 2008

Willdan Reports Fourth Quarter 2007 and Fiscal Year 2007 Financial Results

ANAHEIM, Calif., Mar 27, 2008 (BUSINESS WIRE) -- Willdan Group, Inc. ("Willdan") (NASDAQ:WLDN), announces financial results for its fourth guarter and fiscal year ended December 28, 2007.

For the fourth quarter of 2007, Willdan reported total contract revenue of \$18.7 million and net income of \$0.3 million, or \$0.04 per basic and diluted share.

The fourth quarter reflected a one-time, non-cash charge of \$1.0 million related to the reversal of a litigation-related receivable that was originally recorded in the third quarter of fiscal year 2006.

Tom Brisbin, Willdan's Chief Executive Officer, stated: "Coming out of our fourth quarter, I was pleased with our operating results, given the amount of change that took place during 2007. It was unfortunate that we received word that this litigation receivable, which related to a claim back in 2002, was no longer collectible. While revenue in Q4 was down slightly, we posted operating margins of 7% and generated cash flow from operations. I see positive trends happening and I look forward to future growth at Willdan."

For the fiscal year ended December 28, 2007, Willdan reported total contract revenue of \$78.8 million and net income of \$2.1 million, or \$0.30 per basic and diluted share.

Fourth Quarter 2007 Results

For the fourth quarter of fiscal 2007, revenue was \$18.7 million, down \$0.6 million, or 3.3%, from revenue of \$19.3 million for the comparable period last year. On a sequential basis, revenue was down \$1.0 million, or 5.2% from the third quarter of 2007. Income from operations was \$0.3 million for the fourth quarter of fiscal 2007, down \$1.0 million, or 77.7% from income from operations of \$1.3 million for the comparable period last year. On a sequential basis, income from operations was down \$1.4 million, or 82.9% over the third quarter of 2007.

In the third quarter of fiscal 2006, Willdan received a favorable litigation judgment. The plaintiff subsequently appealed the judgment and in February 2008, the judgment was overturned. Accordingly, Willdan reversed the \$1.0 million receivable in its fourth quarter of fiscal 2007. Excluding this reversal, income from operations for the fourth quarter of fiscal 2007 would have been \$1.3 million, up 4.1% from the comparable period last year and down 19.6% on a sequential basis.

Net income was \$0.3 million for the fourth quarter of fiscal 2007, up \$1.0 million from the comparable period last year and down \$0.8 million, or 73.1%, on a sequential basis. Net income in fiscal year 2006 was impacted by the Company's change in tax status from an S Corporation status to a C Corporation upon the completion of the initial public offering in November 2007. Pro forma net income for the fourth quarter of fiscal 2006 would have been \$0.7 million assuming taxation as a C Corporation during the entire year 2006. Excluding the aforementioned litigation receivable reversal, net income for the fourth quarter of fiscal 2007 would have been \$0.9 million, up 21.1% over pro forma net income of \$0.7 million in the fourth quarter of fiscal 2006.

Basic and diluted earnings (loss) per share for the fourth quarter of fiscal 2007 was \$0.04 as compared to \$(0.14) for the comparable period last year, or \$0.13 on a pro forma basis giving effect to additional income tax expense. Excluding the litigation receivable reversal, basic and diluted earnings per share for the fourth quarter of fiscal 2007 would have been \$0.12.

Willdan generated cash flow from operations of \$1.1 million in the fourth quarter of fiscal year 2007.

Fiscal Year 2007 Results

For the twelve months ended December 28, 2007, revenue was \$78.8 million, up \$0.5 million, or 0.6% from revenue of \$78.3 million for the comparable period last year. Income from operations was \$2.5 million for the twelve months ended December 28, 2007, down \$4.5 million, or 64.3%, from the comparable period last year. Net income was \$2.1 million for the twelve months ended December 28, 2007, down \$4.6 million, or 68.7% from the comparable period last year.

Basic and diluted earnings per share for fiscal year 2007 were \$0.30 as compared to \$1.37 for the comparable period last year or \$1.25 on a pro forma basis. Excluding the litigation receivable reversal, basic and diluted earnings per share for fiscal 2007 would have been \$0.38.

| | Three Months Ended | | | |
|---|-----------------------|------------------------------|---------------------|-------------------------|
| In thousands (except EPS data) | 28, 2007 | Dec. 29, 2006 | 28, 2007 | 29, 2006 |
| Revenue | \$18,663 | \$19,292 | \$78,798 | \$78,339 |
| <pre>Income from operations Interest income (expense) Other, net Income tax expense</pre> | 28 141 114 | 1,273 177 102 1,942 | 499 666 1,543 | (773) 2,470 2,021 |
| Net income (loss) | \$ 283 | \$ (744 ===== |)\$ 2,144 | \$ 6,720 |
| Basic and Diluted EPS: Net income (loss) | \$ 0.04 | \$ (0.14 |)\$ 0.30 | \$ 1.37 |
| Weighted average shares outstanding: Basic Diluted | | 5,464 5,464 | | |
| Pro Forma Data (unaudited)(1): Pro forma income tax expense Pro forma net income | | \$ 478 \$ 720 | | \$ 2,596 \$ 6,145 |
| Pro forma EPS, basic and diluted | | \$ 0.13 | | \$ 1.25 |

⁽¹⁾ Assumes the Company was taxed as a C corporation during the three and twelve months ended December 29, 2006.

Outlook

The following statement is based on current expectations. This statement is forward-looking and actual results could differ materially from current expectations. This outlook should be read in conjunction with the information on forward-looking statements at the end of this press release.

Willdan expects to report revenue between \$80 and \$83 million for fiscal year 2008.

Conference Call and Webcast

Chief Executive Officer Thomas Brisbin, Chief Operations Officer Mallory McCamant and Chief Financial Officer Kimberly Gant plan to host a conference call on March 27, 2008 at 5:00 p.m. Eastern/2:00 p.m. Pacific to further discuss the Company's financial results and business developments.

Interested parties may access the conference call by dialing 800-257-1836 (303-275-2170 for international callers). When prompted, ask for the "Willdan Group Investor Conference Call." The conference call will be webcast simultaneously on Willdan's website at www.willdangroup.com under Investor Relations: Events.

The telephonic replay of the conference call may be accessed approximately two hours after the call through April 10, 2008, by dialing 800-405-2236 (303-590-3000 for international callers). The replay access code is 11111158#. The webcast replay will be archived for 12 months.

About Willdan Group, Inc.

Founded over 40 years ago, Willdan Group, Inc. is a leading provider of outsourced services to public agencies located primarily in California and other western states. Willdan Group, Inc. assists cities and other government agencies with a broad range of services, including civil engineering, building and safety services, geotechnical engineering, financial and economic consulting, and disaster preparedness and homeland security. www.willdangroup.com

Forward-Looking Statements

Safe Harbor Statement: Statements in this press release which are not purely historical, including statements regarding Willdan Group's intentions, hopes, beliefs, expectations, representations, projections, estimates, plans or predictions of the future are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. The forward-looking statements involve risks and uncertainties including, but not limited to, the risk that the Company will not be able to expand its services or meet the needs of customers in markets in which it operates. It is important to note that the Company's actual results could differ materially from those in any such forward-looking statements. Factors that could cause actual results to differ materially include, but are not limited to, a slowdown in the local and regional economies of the states where Willdan conducts business and the loss of or inability to hire additional qualified professionals. The Company's business could be affected by a number of other factors, including the risk factors listed from time to time in the Company's SEC reports including, but not limited to, the Form 10-K annual report for the year ended December 28, 2007 filed on March 27, 2008. The Company cautions investors not to place undue reliance on the forward-looking statements contained in this press release. Willdan Group, Inc. disclaims any obligation, and does not undertake to update or revise any forward-looking statements in this press release.

December 28, December 29,

WILLDAN GROUP, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

| | | 2007 | 2006 |
|---|----|------------|---------------|
| Assets | | | |
| Current assets: | | | |
| Cash and cash equivalents | \$ | 15,511,000 | \$ 20,633,000 |
| Liquid investments | | 1,300,000 | |
| Cash, cash equivalents and liquid | _ | | |
| investments | | 16,811,000 | 20,633,000 |
| | - | | |
| Accounts receivable, net of allowance for doubtful accounts of \$372,000 and \$492,000 at December 28, 2007 and | | | |
| December 29, 2006, respectively Costs and estimated earnings in excess | | 15,090,000 | 14,270,000 |
| of billings on uncompleted contracts | | 7,336,000 | 7,960,000 |
| Other receivables | | 157,000 | |
| Prepaid expenses and other current | | 237,000 | 1,000,000 |
| assets | | 2,067,000 | 1,858,000 |
| Total current assets | _ | 41,461,000 | |
| Equipment and leasehold improvements, net | | 3,354,000 | 4,372,000 |
| Goodwill | | 2,911,000 | 2,911,000 |
| Other assets | | 500,000 | |
| Total assets | | | \$ 57,108,000 |
| | _ | | |
| Liabilities and Stockholders' Equity Current liabilities: | | | |
| Excess of outstanding checks over bank | | | |
| balance | \$ | 633 000 | \$ 257,000 |
| Accounts payable | ٧ | • | 1,270,000 |
| Accrued liabilities | | 5,314,000 | |
| 11001 000 11001110100 | | 3,311,300 | 11,100,000 |

| Billings in excess of costs and estimated earnings on uncompleted contracts Accrued final distribution payable to holders of redeemable common stock Current portion of notes payable Current portion of notes payable to related parties Current portion of capital lease | 941,000 1,088,000 | |
|--|-----------------------------------|---------------------------------|
| obligations Current portion of deferred income taxes | 176,000 2,002,000 | 170,000 1,262,000 |
| Total current liabilities | | |
| Notes payable to related parties, less current portion Capital lease obligations, less current portion | 283,000 | 46,000 348,000 |
| Deferred lease obligations Deferred income taxes, net of current portion | 606,000 | 547,000 398,000 |
| Total liabilities | 12,574,000 | 23,844,000 |
| Commitments and contingencies Stockholders' equity: Preferred stock, \$0.01 par value, 10,000,000 shares authorized, no shares issued and outstanding Common stock, \$0.01 par value, 40,000,000 shares authorized: 7,150,000 and 7,148,000 shares issued and | | |
| outstanding at December 28, 2007 and December 29, 2006, respectively Additional paid-in capital Retained earnings | 71,000 32,796,000 2,785,000 | 71,000 32,552,000 641,000 |
| Total stockholders' equity | 35,652,000 | 33,264,000 |
| Total liabilities and stockholders' equity | \$ 48,226,000 \$ | |

WILLDAN GROUP, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

| | Three Mo | nths Ended | Twelve Mo | onths Ended |
|------------------|----------------------|-------------------|-------------------|-------------------|
| | (Unau | dited) | | |
| | December 28, 2007 | December 29, 2006 | December 28, 2007 | December 29, 2006 |
| Contract revenue | \$18,663,000 | \$19,292,000 | \$78,798,000 | \$78,339,000 |

| Salaries and wages | contract revenue: | | | | |
|--|--|---|---------------|------------|------------|
| expenses 339,000 347,000 1,568,000 1,496,000 Subconsultant services 1,162,000 1,002,000 4,600,000 4,168,000 Total direct costs of contract revenue 7,455,000 7,381,000 31,937,000 30,266,000 General and administrative expenses: Salaries and wages, payroll taxes and employee benefits 5,801,000 6,390,000 25,061,000 26,051,000 Stock-based compensation 209,000 38,000 209,000 38,000 209,000 38,000 Depreciation and amortization Litigation accrual (reversal) 1,049,000 | wages | 5,954,000 | 6,032,000 | 25,769,000 | 24,602,000 |
| Total direct costs of contract revenue 7,455,000 7,381,000 31,937,000 30,266,000 General and administrative expenses: Salaries and wages, payroll taxes and employee benefits 5,801,000 6,390,000 4,546,000 4,046,000 Stock-based compensation 209,000 38,000 209,000 38,000 Depreciation and amortization accrual (reversal) 1,049,000 1,049,000 (1,049,000) Other 2,521,000 2,734,000 11,727,000 10,359,000 Total general and administrative expenses 10,924,000 10,638,000 44,339,000 41,029,000 The income (expense): Income from operations 284,000 1,273,000 2,522,000 7,044,000 Total other income (expense): Income before income (expense): Income before income (expense): Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | expenses | 339,000 | 347,000 | 1,568,000 | 1,496,000 |
| Costs of contract revenue 7,455,000 7,381,000 31,937,000 30,266,000 | | 1,162,000 | 1,002,000 | 4,600,000 | 4,168,000 |
| General and administrative expenses: Salaries and wages, payroll taxes and employee benefits 5,801,000 6,390,000 25,061,000 26,051,000 Facilities 1,141,000 1,067,000 4,546,000 4,046,000 Stock-based compensation 209,000 38,000 209,000 38,000 Depreciation and amortization Litigation accrual (reversal) 1,049,000 1,049,000 (1,049,000) Other 2,521,000 2,734,000 11,727,000 10,359,000 Total general and administrative expenses 10,924,000 10,638,000 44,339,000 41,029,000 Income from operations 284,000 1,273,000 2,522,000 7,044,000 Other, net 141,000 102,000 666,000 2,470,000 Other, net 141,000 102,000 666,000 2,470,000 Income before income (expense): Interest (28,000) (177,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | costs of | | | | |
| administrative expenses: Salaries and wages, payroll taxes and employee benefits 5,801,000 6,390,000 25,061,000 26,051,000 Facilities 1,141,000 1,067,000 4,546,000 4,046,000 Stock-based compensation 209,000 38,000 209,000 38,000 Depreciation and amortization 412,000 447,000 1,747,000 1,584,000 Litigation accrual (reversal) 1,049,000 1,049,000 (1,049,000) Other 2,521,000 2,734,000 11,727,000 10,359,000 Total general and administrative expenses 10,924,000 10,638,000 44,339,000 41,029,000 Income from operations 284,000 1,273,000 2,522,000 7,044,000 Other income (expense): Interest (28,000) (177,000) 499,000 (773,000) Other, net 141,000 102,000 666,000 2,470,000 Total other income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income (expenses 397,000 1,198,000 3,687,000 8,741,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | | 7,455,000 | 7,381,000 | 31,937,000 | 30,266,000 |
| Denefits | administrative expenses: Salaries and wages, payroll taxes and | | | | |
| Stock-based compensation 209,000 38,000 209,000 38,000 Depreciation and amortization 412,000 447,000 1,747,000 1,584,000 Litigation accrual (reversal) 1,049,000 1,049,000 (1,049,000) Other 2,521,000 2,734,000 11,727,000 10,359,000 Total general and administrative expenses 10,924,000 10,638,000 44,339,000 41,029,000 Income from operations 284,000 1,273,000 2,522,000 7,044,000 Other income (expense): Interest (28,000) (177,000) 499,000 (773,000) Other, net 141,000 102,000 666,000 2,470,000 Income before income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income tax expense 397,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | benefits | = | 6,390,000 | 25,061,000 | 26,051,000 |
| compensation 209,000 38,000 209,000 38,000 Depreciation and amortization 412,000 447,000 1,747,000 1,584,000 Litigation accrual (reversal) 1,049,000 1,049,000 (1,049,000) 10,359,000 Other 2,521,000 2,734,000 11,727,000 10,359,000 10,359,000 Total general and administrative expenses 10,924,000 10,638,000 44,339,000 41,029,000 Income from operations 284,000 1,273,000 2,522,000 7,044,000 Other income (expense): 111,000 102,000 666,000 2,470,000 Total other income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 (774,000) \$ 2,144,000 \$ 6,720,000 | | 1,141,000 | 1,067,000 | 4,546,000 | 4,046,000 |
| Amortization 412,000 447,000 1,747,000 1,584,000 Litigation accrual (reversal) 1,049,000 1,049,000 (1,049,000) Other 2,521,000 2,734,000 11,727,000 10,359,000 Total general and administrative expenses 10,924,000 10,638,000 44,339,000 41,029,000 Income from operations 284,000 1,273,000 2,522,000 7,044,000 Other income (expense): Interest (28,000) (177,000) 499,000 (773,000) Other, net 141,000 102,000 666,000 2,470,000 Total other income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | compensation | | 38,000 | 209,000 | 38,000 |
| accrual (reversal) 1,049,000 1,049,000 (1,049,000) Other 2,521,000 2,734,000 11,727,000 10,359,000 Total general and administrative expenses 10,924,000 10,638,000 44,339,000 41,029,000 Income from operations 284,000 1,273,000 2,522,000 7,044,000 Other income (expense): Interest (28,000) (177,000) 499,000 (773,000) Other, net 141,000 102,000 666,000 2,470,000 Total other income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | | | 447,000 | 1,747,000 | 1,584,000 |
| (reversal) 1,049,000 1,049,000 (1,049,000) Other 2,521,000 2,734,000 11,727,000 10,359,000 Total general and administrative expenses expenses 10,924,000 10,638,000 44,339,000 41,029,000 Income from operations 284,000 1,273,000 2,522,000 7,044,000 Other income (expense): Interest (28,000) (177,000) 499,000 (773,000) Other, net 141,000 102,000 666,000 2,470,000 Total other income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | | | | | |
| and administrative expenses 10,924,000 10,638,000 44,339,000 41,029,000 Income from operations 284,000 1,273,000 2,522,000 7,044,000 Other income (expense): Interest (28,000) (177,000) 499,000 (773,000) Other, net 141,000 102,000 666,000 2,470,000 Income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | (reversal) | | 2,734,000 | | |
| Other income (expense): Interest (28,000) (177,000) 499,000 (773,000) Other, net 141,000 102,000 666,000 2,470,000 Total other income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | and administrative | | 10,638,000 | 44,339,000 | 41,029,000 |
| Other income (expense): Interest | Income from | | | | |
| <pre>(expense): Interest</pre> | operations | 284,000 | 1,273,000 | 2,522,000 | |
| <pre>Interest (28,000) (177,000) 499,000 (773,000) Other, net 141,000 102,000 666,000 2,470,000 Total other income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000</pre> | | | | | |
| Total other income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | Interest | | | | |
| income (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | Other, net | 141,000 | | | 2,470,000 |
| (expenses) 113,000 (75,000) 1,165,000 1,697,000 Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | | | | | |
| Income before income tax expense 397,000 1,198,000 3,687,000 8,741,000 Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | | | | | |
| Income tax expense 114,000 1,942,000 1,543,000 2,021,000 Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | | | | | |
| Net income (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | expense | 397,000 | 1,198,000 | 3,687,000 | 8,741,000 |
| (loss) \$ 283,000 \$ (774,000) \$ 2,144,000 \$ 6,720,000 | Income tax expense | 114,000 | 1,942,000 | | 2,021,000 |
| | | | | | |

Earnings (loss) per
 share:

| Basic and diluted | \$ 0.04 | \$ (0.14) | \$ 0.30 | \$ 1.37 |
|--------------------------------------|------------------------|------------------------|------------------------|------------------------|
| Weighted-average shares outstanding: | | | | |
| Basic Diluted | 7,150,000 7,151,000 | 5,464,000 5,464,000 | 7,149,000 7,150,000 | 4,900,000 4,900,000 |
| Pro Forma Data: Pro forma provision | | | | |
| for income taxes | | \$ 478,000 | | \$ 2,596,000 |
| Pro forma net income | | \$ 720,000 | | \$ 6,145,000 |
| Pro forma income per common share, | | | | |
| basic and diluted | | \$ 0.13 | | \$ 1.25 |

WILLDAN GROUP, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

| | Twelve Months Ended | | | |
|--|---|-----------------------------------|--|--|
| | December 28, 2007 | December 29, 2006 | | |
| Cash flows from operating activities: Net income Adjustments to reconcile net income to net cash provided by (used in) operating activities: | \$ 2,144,000 | \$ 6,720,000 | | |
| Depreciation and amortization Loss (gain) on sale of equipment Allowance for doubtful accounts Stock-based compensation Changes in operating assets and liabilities: | 1,755,000 28,000 212,000 209,000 | | | |
| Accounts receivable Costs and estimated earnings in excess of billing on | (1,032,000) | (3,071,000) | | |
| uncompleted contracts Other receivables Prepaid expenses and other | | (731,000) (1,090,000) | | |
| current assets Other assets Accounts payable Accrued liabilities | (209,000) 69,000 (134,000) (8,792,000) | (8,000) | | |
| Billings in excess of costs and estimated earnings on uncompleted contracts Deferred income taxes Deferred lease obligations | | (134,000) 1,602,000 178,000 | | |
| Net cash provided by (used in) operating activities | (263,000) | 6,273,000 | | |
| Cash flows from investing activities: Purchase of equipment and leasehold improvements Proceeds from sale of equipment | (654,000) 35,000 | (2,822,000) 5,000 | | |

| Purchase of other assets Purchase of liquid investments Proceeds from sale of liquid investments | (22,800,000) 21,500,000 | (100,000) |
|---|--|--|
| Net cash used in investing activities | (1,919,000) | (2,917,000) |
| Cash flows from financing activities: Changes in excess of outstanding checks over bank balance Payments on notes payable Proceeds from notes payable Proceeds from borrowings under line of credit Repayments of line of credit Principal payments on capital leases Payments on liabilities to stockholders Proceeds from stockholders receivables Proceeds from issuance of redeemable common stock Proceeds from issuance of common stock in the initial public offering Proceeds from employee stock purchase plan Distributions to holders of redeemable common stock Refund (payment) of offering costs | 1,184,000 418,000 (418,000) (175,000) 25,000 | (1,482,000) 973,000 11,700,000 (11,700,000) (158,000) 38,000 18,000 22,646,000 (5,484,000) |
| Net cash provided by (used in) financing activities | (2,940,000) | 14,211,000 |
| Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of the year Cash and cash equivalents at end of the | 20,633,000 | |
| year Supplemental disclosures of cash flow | | \$ 20,633,000 ======= |
| <pre>information: Cash paid during the period for: Interest Income taxes Supplemental disclosures of noncash investing and financing activities:</pre> | \$ 84,000 902,000 | \$ 143,000 72,000 |
| Equipment acquired under capital leases Note payable issued in connection with | \$ 147,000 | \$ 386,000 |
| acquisition of assets Accrued final distributions to holders of redeemable common stock | | 150,000 3,150,000 |

Use of Non-GAAP Financial Measures

Our fourth quarter of fiscal 2007 reflected a one-time, non-cash charge of \$1.0 million related to the reversal of a litigation-related receivable that was originally recorded in the third quarter of fiscal year 2006. By excluding this one-time, non-cash charge, we believe our results of operations for the fourth quarter of 2007 are more comparable to our fourth quarter results of 2006 because it removes the non-recurring charge. Therefore, along with the GAAP measures of income from operations, net

income and basic and diluted earnings per share, we have presented these measures excluding the impact of this expense, which are non-GAAP measures.

The following is a reconciliation of income from operations to income from operations excluding the one-time reversal of litigation receivable (in thousands):

| | Fourth Quarter | | |
|---|----------------|---------|--|
| | 2007 | 2006 | |
| | | | |
| Income from operations | \$ 284 | \$1,273 | |
| Litigation receivable reversal | 1,049 | | |
| Income from operations excluding the one-time | | | |
| reversal of litigation | \$1,333 | \$1,273 | |
| | ====== | ====== | |

The following is a reconciliation of net income to net income excluding the one-time reversal of litigation receivable (in thousands):

| | Fourth | Quarter |
|---|--------|----------|
| | 2007 | 2006 |
| Net income (loss) Litigation receivable reversal, net of income tax | \$ 283 | \$ (744) |
| effect | 589 | |
| Net income (loss) excluding the one-time reversal of | | |
| litigation | \$ 872 | \$ (744) |
| | ===== | ====== |

The following is a reconciliation of basic and diluted earnings per share to basic and diluted earnings per share excluding the one-time reversal of litigation receivable:

| | Fourth | Quarter |
|---|--------|----------|
| | 2007 | 2006 |
| Basic and diluted earnings (loss) per share Litigation receivable reversal per basic and diluted earnings per | \$0.04 | \$(0.14) |
| share | \$0.08 | |
| Basic and diluted earnings (loss) per share excluding | | |
| the one-time reversal of litigation | \$0.12 | \$(0.14) |
| | ===== | ======= |

Adjusted EBITDA is a supplemental measure used by our management to measure our operating performance. We define Adjusted EBITDA as net income plus net interest expense, income tax expense (benefit), depreciation and amortization, loss (gain) on sales of assets, accrued expenses related to a litigation matter and a one-time stock-based compensation expense recorded in anticipation of the initial public offering, less proceeds from life insurance policies carried on our former chief executive officer. Our definition of Adjusted EBITDA may differ from those of many companies reporting similarly named measures. This measure should be considered in addition to, and not as a substitute for or superior to, other measures of financial performance prepared in accordance with U.S. generally accepted accounting principles, or GAAP, such as operating income and net income. We believe Adjusted EBITDA enables management to separate non-recurring income and expense

items from our results of operations to provide a more normalized and consistent view of operating performance on a period-to-period basis. We use Adjusted EBITDA to evaluate our performance for, among other things, budgeting, forecasting and incentive compensation purposes. We also believe Adjusted EBITDA is useful to investors, research analysts, investment bankers and lenders because it removes from our operational results the impact of certain non-recurring income and expense items, which may facilitate comparison of our results from period-to-period.

Adjusted EBITDA is not a recognized term under GAAP and does not purport to be an alternative to operating income or net income as an indicator of operating performance or any other GAAP measure.

Adjusted EBITDA decreased 29.9% to \$5.4 million for fiscal year 2007 from \$7.7 million for fiscal 2006. Adjusted EBITDA, as a percentage of revenue, decreased to 6.9% for fiscal 2007 from 9.8% for fiscal 2006.

The following is a reconciliation of net income to Adjusted EBITDA (in thousands):

| | Fiscal Year | | |
|-------------------------------|-------------|----------|--|
| | 2007 | 2006 | |
| | | | |
| Net income (loss) | \$2,144 | \$ 6,720 | |
| Interest income | (649) | (135) | |
| Interest expense | (499) | 773 | |
| Income tax provision | 1,543 | 2,021 | |
| Depreciation and amortization | 1,747 | 1,584 | |
| Loss (gain) on sale of assets | 28 | (13) | |
| Life insurance proceeds | | (2,250) | |
| Litigation accrual (reversal) | 1,049 | (1,049) | |
| Adjusted EBITDA | \$5,363 | \$ 7,651 | |
| | ====== | ====== | |

SOURCE: Willdan Group, Inc.

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